

# *Thursday, November 4, 2021*

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| 8:30 – 9:00 AM | **Registration/Breakfast Buffet** |
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| 9:00 – 9:15 AM | **Welcome/MMAAA Update** |
|  | *Joy Ricciuto - President*  *Donna Walsh – Treasurer’s Update* |
|  | *John Adams – Legislative Agent*  *Jason Little – Education Program Committee Update* |
| 9:15 – 10:15 AM | **ARPA Update & Plymouth County’s Approach** |
| 10:15 – 10:30 AM | *Shawn McGoldrick & Hannah York, CLA*  **Break** |
| 10:30 – 12:00 PM | **State of the State**  *Eileen McAnneny, President, Mass Taxpayers Foundation* |
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| 12:00 – 1:15 PM | **Lunch** |
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| 1:15 – 2:15 PM | **Andover’s ULO, Pension Obligation Bond Plan & Data Portal**  *Andrew Flanagan & Patrick Lawlor, Town Manager & Assistant Town Manager, Town of Andover* |
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| 2:15 – 2:30 PM | **Cookie Break** |
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| 2:30 – 3:30 PM | **COVID 19 – Legal Employment Issues** |
|  | *Reid Wakefield, Mirick O’Connell* |
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